

**THRESHOLDS HOMES AND SUPPORTS**

**FINANCIAL STATEMENTS  
YEAR ENDED MARCH 31, 2019**

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## INDEPENDENT AUDITORS' REPORT

To the Board of Directors of  
**thresholds homes and supports**

### Opinion

We have audited the financial statements of **thresholds homes and supports** (the Organization), which comprise the statement of financial position as at March 31, 2019, and the statements of operations, fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2019, and its financial performance and its cash flows for the year then ended in accordance with the financial reporting provisions of the operating agreements with the Government agencies that provide funding.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Emphasis of Matter - Basis of Accounting and Restriction on Use

We draw attention to note 2 to the financial statements, which describes the basis of accounting. The financial statements are prepared to assist the Organization to comply with the financial reporting provisions of the operating agreements with the Government agencies that provide funding. As a result, the financial statements may not be suitable for another purpose. Our opinion is not modified in respect of this matter. Our report is intended solely for the Board of Directors and Members of **thresholds homes and supports** and the Government agencies that provide funding and should not be used by any other parties.

### Responsibility of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the financial reporting provisions of the operating agreements with the Government agencies that provide funding, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

## INDEPENDENT AUDITORS' REPORT (CONTINUED)

### Auditors' Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Cambridge, Ontario  
June 13, 2019

Chartered Professional Accountants, authorized to practise public  
accounting by the Chartered Professional Accountants of Ontario

STATEMENT OF OPERATIONS  
YEAR ENDED MARCH 31, 2019

	Operating Fund \$	Capital Fund \$	Replacement Reserve Fund \$	Subsidy Reserve Fund \$	2019 Total \$	2018 Total \$
<b>Revenue</b>						
MOHLTC funding	2,303,363		10,340		2,313,703	1,418,524
WWLHIN funding	8,911,191				8,911,191	8,615,017
Settlements payable	( 153,536)				( 153,536)	( 151,972)
Rental revenue	2,140,001				2,140,001	1,812,791
Amortization of deferred contributions related to capital assets (note 5)	33,292	37,914			71,206	66,278
Interest and other income	142,161		21,881		164,042	71,031
Replacement reserve contributions			199,800		199,800	180,665
	13,376,472	37,914	232,021		13,646,407	12,012,334
<b>Expenditure</b>						
Salaries and benefits	6,241,257				6,241,257	5,981,812
Market rent (note 7)	2,537,836				2,537,836	2,464,721
Office supplies	298,787				298,787	241,391
Program costs	2,278,810				2,278,810	1,280,322
Professional development	60,973				60,973	47,228
Replacement reserve contribution	199,800				199,800	180,665
Condo fees	4,301				4,301	4,544
Office rent (note 7)	298,317				298,317	272,209
Travel	134,286				134,286	127,525
Insurance	57,996				57,996	53,677
Repairs and maintenance	577,711				577,711	681,727
Telephone and utilities	247,158				247,158	257,248
Property taxes	25,430				25,430	25,601
Mortgage interest	6,987				6,987	7,307
Amortization	86,846	25,082			111,928	114,573
Professional fees	109,268				109,268	144,629
Miscellaneous	92,936				92,936	105,523
Bank and interest	8,459				8,459	4,898
One-time expenses						19,406
	13,267,158	25,082			13,292,240	12,015,006
<b>Excess (deficiency) of revenue over expenditure for year</b>	109,314	12,832	232,021	NIL	354,167	( 2,672)

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**THRESHOLDS HOMES AND SUPPORTS****STATEMENT OF FUND BALANCES  
YEAR ENDED MARCH 31, 2019**

	<b>Operating Fund \$</b>	<b>Capital Fund \$</b>	<b>Replacement Reserve Fund \$</b>	<b>Subsidy Reserve Fund \$</b>	<b>2019 Total \$</b>	<b>2018 Total \$</b>
Balance, beginning of year	985,642	66,774	1,999,570	3,843	3,055,829	3,058,501
Excess (deficiency) of revenue over expenditure for year	109,314	12,832	232,021		354,167	( 2,672)
<b>Balance, end of year</b>	<b>1,094,956</b>	<b>79,606</b>	<b>2,231,591</b>	<b>3,843</b>	<b>3,409,996</b>	<b>3,055,829</b>

**THRESHOLDS HOMES AND SUPPORTS**

**FINANCIAL POSITION  
AS AT MARCH 31, 2019**

	Operating Fund \$	Capital Fund \$	Replacement Reserve Fund \$	Subsidy Reserve Fund \$	2019 Total \$	2018 Total \$
<b>ASSETS</b>						
Cash	1,733,496	12,832	2,231,591	3,843	3,981,762	3,341,092
Accounts receivable	62,311				62,311	109,667
Prepaid expenses	143,418				143,418	141,493
<b>Current assets</b>	<b>1,939,225</b>	<b>12,832</b>	<b>2,231,591</b>	<b>3,843</b>	<b>4,187,491</b>	<b>3,592,252</b>
Capital assets (note 3)	1,671,388	519,695			2,191,083	2,325,591
	<b>3,610,613</b>	<b>532,527</b>	<b>2,231,591</b>	<b>3,843</b>	<b>6,378,574</b>	<b>5,917,843</b>
<b>LIABILITIES</b>						
Accounts payable (note 4)	826,337				826,337	662,600
Subsidies repayable	322,995				322,995	242,231
Tenant deposits	97,009				97,009	86,695
Deferred revenue	7,968				7,968	7,968
Long-term debt (note 6)	68,417				68,417	67,207
<b>Current liabilities</b>	<b>1,322,726</b>				<b>1,322,726</b>	<b>1,066,701</b>
Deferred revenue	138,681				138,681	138,681
Long-term debt (note 6)	257,041				257,041	325,005
Deferred contributions related to capital assets (note 5)	797,209	452,921			1,250,130	1,331,627
	<b>2,515,657</b>	<b>452,921</b>			<b>2,968,578</b>	<b>2,862,014</b>
<b>FUND BALANCES</b>						
Externally restricted		79,606	2,231,591	3,843	2,315,040	2,070,187
Unrestricted	1,094,956				1,094,956	985,642
	<b>1,094,956</b>	<b>79,606</b>	<b>2,231,591</b>	<b>3,843</b>	<b>3,409,996</b>	<b>3,055,829</b>
	<b>3,610,613</b>	<b>532,527</b>	<b>2,231,591</b>	<b>3,843</b>	<b>6,378,574</b>	<b>5,917,843</b>

**APPROVED ON BEHALF OF THE BOARD:**

\_\_\_\_\_ Director  
 \_\_\_\_\_ Director

The explanatory financial notes form an integral part of these financial statements.

**STATEMENT OF CASH FLOWS  
YEAR ENDED MARCH 31, 2019**

	2019 \$	2018 \$
<b>Cash flows from operating activities:</b>		
Excess (deficiency) of revenue over expenditure for year	354,167	( 2,672)
Items not involving cash:		
Amortization	111,928	114,573
Amortization of deferred contributions related to capital assets	( 71,206)	( 66,278)
	<b>394,889</b>	45,623
Net change in non-cash working capital balances related to operations		
Accounts receivable	47,356	144,665
Prepaid expenses	( 1,925)	( 3,602)
Accounts payable	163,737	144,406
Subsidies repayable	80,764	( 256,913)
Deferred revenue		( 86,138)
Tenant deposits	10,314	( 5,420)
	<b>695,135</b>	( 17,379)
<b>Cash flows from investment activities:</b>		
Additions to capital assets	22,580	( 54,194)
<b>Cash flows from financing activities:</b>		
Change in deferred contributions related to capital assets	( 10,291)	25,994
Repayment of long-term debt	( 66,754)	( 65,132)
	<b>( 77,045)</b>	( 39,138)
Net increase (decrease) in cash	640,670	( 110,711)
Cash, beginning of year	3,341,092	3,451,803
<b>Cash, end of year</b>	<b>3,981,762</b>	3,341,092



## **1. Nature of Operations**

thresholds homes and supports is a charitable organization that provides and facilitates access to a wide range of affordable housing and/or individualized, flexible community support services. The agency is committed to improving the quality of life of persons experiencing or recovering from mental health issues while respecting the individual's needs, rights and choices.

The Organization was incorporated as a charitable organization without share capital under the Corporations Act of Ontario by letters patent dated December 9, 1980 and as such is not taxable for income tax purposes.

## **2. Summary of Significant Accounting Policies**

This summary of the major accounting policies of the Organization is presented in order to assist the reader in evaluating the financial statements contained herein. These policies are in accordance with the terms of the operating agreements with the government agencies that provide funding have been followed consistently in all material respects for the periods covered:

### **(a) Fund accounting**

To ensure observation of restrictions placed on the use of resources available to thresholds homes and supports, the accounts are maintained in accordance with the principles of fund accounting. The resources are classified for accounting and reporting purposes into the following funds which have been established according to their nature and purpose:

The **Capital fund**, received capital project funding from the Province of Ontario for the purposes of purchasing and renovating the Garden Street property. The asset and related funds have been recorded under the Capital Asset Fund. Certain additional funds raised by the Organization to bridge the gap between the actual cost of the project and the funding received have also been recorded as part of the Capital fund.

The **Replacement reserve fund**, is maintained in accordance with the project operating agreements, which require the Organization to establish a reserve fund for the replacement of capital equipment for all operating projects.

Maximum annual contributions to this reserve fund are determined under the agreements. As further outlined in the agreements, the Corporation is required to record interest earned on the balance of such contributions as income in the replacement reserve fund.

Contributions required under the various operating agreements are expensed in the financial statements in accordance with those agreements. Voluntary contributions to the reserve fund are recorded as inter-fund transfers.

The **Subsidy reserve fund**, has set aside certain monies to be used to meet future subsidy requirements for income-tested occupants over and above the maximum government assistance provided.

### **(b) Revenue recognition**

Contributions are recorded using the deferral method under which restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Rental revenue is recognized monthly in accordance with rental agreements.

### **(c) Capital assets**

Capital assets include completed rental housing projects which are recorded at cost and include land, buildings and fixtures and equipment.

**2. Summary of Significant Accounting Policies (Continued)**

**(c) Capital assets (continued)**

Costs incurred to modernize or improve existing rental housing projects which have the effect of extending the useful life of the property or increase its value, will be reflected as replacement reserve fund expenses in the year of occurrence.

**(d) Amortization of capital assets**

The Organization amortizes capital assets using the following annual rates and methods:

Building and equipment - housing projects	as per housing agreements (generally equal to mortgage principal repaid during the year)
Building and equipment - other	40 years straight-line
Leasehold improvements	12 years straight-line
Office furniture and equipment	7 years straight-line

**(e) Deferred contributions**

In certain instances, the Organization receives funds from the provincial government and other supporters to offset specific expenses. When these funds are received prior to incurring the related expenses, they are shown as deferred contributions.

**(f) Financial instruments**

All financial assets and liabilities are recorded at amortized cost less any discovered impairment.

**(g) Contributed services and materials**

Donations of materials and services are not reflected in these financial statements because of the impracticality of the record keeping and valuation of them.

**(h) Use of estimates**

Certain services provided by the Organization are funded by grants from the Ministry of Health and Long Term Care. This funding is subject to annual government review subsequent to the Organization's year end through a settlement process whereby certain unspent funds may be requested to be repaid. This process is subject to a certain amount of negotiation and budget reallocations thus the amounts recognized in the accounts for such items are based on management's best information and judgement. The preparation of financial statements requires management to make estimates and assumptions that affect reported assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reported period. Actual results could differ from these estimates.

**3. Capital Assets**

	Operating Fund \$	Capital Fund \$	2019 Total \$	2018 Total \$
<b>Cost</b>				
Land	546,505	170,000	716,505	716,505
Building	2,562,984	774,927	3,337,911	3,337,911
Leasehold improvements	233,717		233,717	233,717
Office furniture and equipment	772,212	58,437	830,649	830,649
	4,115,418	1,003,364	5,118,782	5,118,782
<b>Accumulated amortization</b>				
Building	1,708,379	425,232	2,133,611	2,023,154
Leasehold improvements	48,042		48,042	28,825
Office furniture and equipment	687,609	58,437	746,046	741,212
	2,444,030	483,669	2,927,699	2,793,191
<b>Net Book Value</b>	1,671,388	519,695	2,191,083	2,325,591

**4. Accounts Payable and Accrued Liabilities**

There were no amounts payable with respect to government remittances as of the year end date.

**5. Deferred Contributions Related to Capital Assets**

Deferred contributions include the unamortized portions of contributions with which the Organization built or renovated certain properties it operates in Waterloo Region. Externally restricted contributions are included in deferred contributions related to capital assets.

Deferred contributions are being amortized on the same basis as the asset to which they relate.

	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
<b>6. Long-Term Debt</b>		
2.48% First mortgage repayable in blended monthly instalments of \$1,852, secured by Cambridge property and maturing in November 1, 2022	<b>78,009</b>	97,888
1.878% First mortgage repayable in blended monthly instalments of \$2,349, secured by Victoria Street property and maturing in April 1, 2021	<b>110,925</b>	136,611
1.04% First mortgage repayable in blended monthly instalments of \$1,904 secured by Madison Avenue property and maturing in October 1, 2020	<b>136,524</b>	157,713
	<b>325,458</b>	392,212
Current portion due within one year	<b>68,417</b>	67,207
	<b>257,041</b>	325,005

Principal repayments for the next four years are approximately as follows:

2020	68,417
2021	162,772
2022	79,139
2023	15,130
	<b>325,458</b>

**7. Lease Commitment**

The Organization entered into a lease arrangement for office space located at 618 King Street West, Kitchener, Ontario, which expired on June 30, 2016. Furthermore, the organization entered into a lease arrangement for office space located at 236 Victoria Street North, Kitchener, Ontario in October 2015. The term of the lease is from May 2016 until September 2028.

In addition, in the normal course of business the Organization enters into term leases for residential properties which are subsequently sublet to clients. These leases are normally for three years and expire at various times throughout the year. Total annual cost for these leases is approximately \$1,700,000.

**8. Financial Instruments**

The entity is exposed to various risks through its financial instruments. The following analysis provides a measure of the entity's risk exposure and concentrations at the year end date.

**Liquidity risk**

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The entity is exposed to this risk mainly in respect of its long-term debt.

**Credit risk**

The entity is exposed to credit risk with respect to its accounts receivable. The entity regularly assesses the collectibility of its accounts receivable.

**Market risk**

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The entity is mainly exposed to interest rate risk.

**Interest rate risk**

The entity is exposed to interest rate risk on its fixed interest rate financial instruments, which subject the entity to a fair value risk. The entity is exposed to this type of risk as a result of its long-term debt.

**THRESHOLDS HOMES AND SUPPORTS**

**SCHEDULE OF OPERATIONS  
YEAR ENDED MARCH 31, 2019**

	Health Care \$	Other Programs \$	Bungalows \$	Margaret, Garden, Joseph, Fergus \$	Victoria, Cambridge, Madison \$	Rent Supplement \$	2019 Total \$	2018 Total \$
<b>Revenue</b>								
MOHLTC funding		724,850		624	291,701	1,286,188	2,303,363	1,377,724
WWLHIN funding	8,911,191						8,911,191	8,615,017
Settlements payable	( 153,536)						( 153,536)	( 151,972)
Rental revenue	28,482	176,240	62,984	203,472	123,253	1,545,570	2,140,001	1,812,791
Interest and other income	116,379	25,556				226	142,161	57,535
Amortization of deferred contributions related to capital assets (note 5)	30,467			2,825			33,292	36,362
	<b>8,932,983</b>	<b>926,646</b>	<b>62,984</b>	<b>206,921</b>	<b>414,954</b>	<b>2,831,984</b>	<b>13,376,472</b>	<b>11,747,457</b>
<b>Expenditure</b>								
Salaries and benefits	6,119,273	121,984					6,241,257	5,981,812
Market rent (note 7)						2,537,836	2,537,836	2,464,721
Office supplies	283,512	11,015		1,671	2,589		298,787	241,391
Program costs	1,598,835	679,975					2,278,810	1,280,322
Professional development	60,795	178					60,973	47,228
Replacement reserve contribution			4,800	40,200	154,800		199,800	180,665
Condo fees				4,301			4,301	4,544
Office rent (note 7)	298,317						298,317	272,209
Travel	132,383	1,903					134,286	127,525
Insurance	57,996						57,996	53,677
Repairs and maintenance	121,396		51,659	125,354	138,688	140,614	577,711	681,727
Telephone and utilities	83,456	773	12,317	37,475	30,882	82,255	247,158	257,248
Property taxes			12,604				12,826	25,601
Mortgage interest							6,987	7,307
Amortization	33,973			2,783	50,090		86,846	84,657
Professional fees	92,259					17,009	109,268	144,629
Miscellaneous	60,292	22,633		724		9,287	92,936	105,523
Bank and interest	8,459						8,459	4,898
One time expense								19,406
	<b>8,950,946</b>	<b>838,461</b>	<b>81,380</b>	<b>212,508</b>	<b>396,862</b>	<b>2,787,001</b>	<b>13,267,158</b>	<b>11,985,090</b>
<b>Excess (deficiency) of revenue over expenditure for year</b>	<b>( 17,963)</b>	<b>88,185</b>	<b>( 18,396)</b>	<b>( 5,587)</b>	<b>18,092</b>	<b>44,983</b>	<b>109,314</b>	<b>( 237,633)</b>

**THRESHOLDS HOMES AND SUPPORTS**

**MARGARET, GARDEN, JOSEPH AND FERGUS  
YEAR ENDED MARCH 31, 2019**

	Margaret Condos \$	Garden Street \$	Joseph Street \$	Fergus Avenue \$	2019 Total \$	2018 Total \$
<b>Revenue</b>						
MOHLTC funding		624			624	3,640
Rental revenue	18,288	107,378	35,571	42,235	203,472	201,350
Amortization of deferred contributions related to capital assets (note 5)			2,825		2,825	585
	<b>18,288</b>	<b>108,002</b>	<b>38,396</b>	<b>42,235</b>	<b>206,921</b>	<b>205,575</b>
<b>Expenditure</b>						
Office supplies		179	861	631	1,671	1,695
Replacement reserve contribution		27,800	3,600	8,800	40,200	62,903
Condo fees	4,301				4,301	4,544
Repairs and maintenance	2,389	49,937	46,516	26,512	125,354	185,383
Telephone and utilities	4,510	18,469	5,853	8,643	37,475	39,706
Property taxes						1,102
Amortization	( 4,630)		5,457	1,956	2,783	1,014
Miscellaneous			374	350	724	625
	<b>6,570</b>	<b>96,385</b>	<b>62,661</b>	<b>46,892</b>	<b>212,508</b>	<b>296,972</b>
<b>Excess (deficiency) of revenue over expenditure for year</b>	<b>11,718</b>	<b>11,617</b>	<b>( 24,265)</b>	<b>( 4,657)</b>	<b>( 5,587)</b>	<b>( 91,397)</b>

**THRESHOLDS HOMES AND SUPPORTS**

**VICTORIA, CAMBRIDGE, MADISON  
YEAR ENDED MARCH 31, 2019**

	Victoria Street \$	Cambridge Colborne \$	Madison Avenue \$	2019 Total \$	2018 Total \$
<b>Revenue</b>					
MOHLTC funding	124,713	73,911	93,077	291,701	294,193
Rental revenue	44,069	36,019	43,165	123,253	60,332
	<b>168,782</b>	<b>109,930</b>	<b>136,242</b>	<b>414,954</b>	354,525
<b>Expenditure</b>					
Office supplies	1,364	207	1,018	2,589	1,277
Replacement reserve contribution	49,200	51,800	53,800	154,800	108,162
Repairs and maintenance	60,659	25,219	52,810	138,688	224,353
Telephone and utilities	13,372	10,318	7,192	30,882	33,546
Property taxes	12,826			12,826	8,791
Mortgage interest	2,814	2,517	1,656	6,987	7,307
Amortization	18,927	13,628	17,535	50,090	50,090
	<b>159,162</b>	<b>103,689</b>	<b>134,011</b>	<b>396,862</b>	433,526
<b>Excess (deficiency) of revenue over expenditure for year</b>	<b>9,620</b>	<b>6,241</b>	<b>2,231</b>	<b>18,092</b>	( 79,001)

**THRESHOLDS HOMES AND SUPPORTS**

**RENT SUPPLEMENT  
YEAR ENDED MARCH 31, 2019**

	Homelessness Phase 2 \$	Service Enhancement \$	Addictions \$	2019 Total \$	2018 Total \$
<b>Revenue</b>					
MOHLTC funding	987,501	150,816	147,871	1,286,188	1,079,891
Rental revenue	1,282,509	152,106	110,955	1,545,570	1,472,673
Interest and other income	226			226	482
	<b>2,270,236</b>	<b>302,922</b>	<b>258,826</b>	<b>2,831,984</b>	<b>2,553,046</b>
<b>Expenditure</b>					
Market rent (note 7)	2,063,169	266,056	208,611	2,537,836	2,464,721
Repairs and maintenance	83,230	19,937	37,447	140,614	134,552
Telephone and utilities	58,988	13,290	9,977	82,255	78,397
Professional fees	17,009			17,009	17,975
Miscellaneous	9,287			9,287	22,781
Bank and interest					48
	<b>2,231,683</b>	<b>299,283</b>	<b>256,035</b>	<b>2,787,001</b>	<b>2,718,474</b>
<b>Excess (deficiency) of revenue over expenditure for year</b>	<b>38,553</b>	<b>3,639</b>	<b>2,791</b>	<b>44,983</b>	<b>( 165,428)</b>



**THRESHOLDS HOMES AND SUPPORTS**

**SCHEDULE OF REPLACEMENT RESERVE BALANCES  
YEAR ENDED MARCH 31, 2019**

	<b>Joseph</b>	<b>Fergus</b>	<b>Colborne</b>	<b>Victoria</b>	<b>Madison</b>	<b>Bungalows</b>	<b>Garden</b>	<b>Sheldon</b>	<b>2019 Total</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Beginning balance</b>	186,625	121,733	173,542	331,359	248,534	305,494	594,970	37,313	<b>1,999,570</b>
Revenue									
Interest/rebates earned	2,042	1,332	1,899	3,626	2,720	3,343	6,511	408	<b>21,881</b>
Government subsidy			2,380	2,380	2,380		3,200		<b>10,340</b>
Contribution from operations	3,600	8,800	51,800	49,200	53,800	4,800	27,800		<b>199,800</b>
Excess of revenue over expenditure	5,642	10,132	56,079	55,206	58,900	8,143	37,511	408	<b>232,021</b>
<b>Ending balance</b>	192,267	131,865	229,621	386,565	307,434	313,637	632,481	37,721	<b>2,231,591</b>