

THRESHOLDS HOMES AND SUPPORTS

**FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2021**

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
thresholds homes and supports

Opinion

We have audited the financial statements of **thresholds homes and supports** (the Organization), which comprise the statement of financial position as at March 31, 2021, and the statements of operations, fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2021, and its financial performance and its cash flows for the year then ended in accordance with the financial reporting provisions of the operating agreements with the Government agencies that provide funding.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Basis of Accounting and Restriction on Use

We draw attention to note 2 to the financial statements, which describes the basis of accounting. The financial statements are prepared to assist the Organization to comply with the financial reporting provisions of the operating agreements with the Government agencies that provide funding. As a result, the financial statements may not be suitable for another purpose. Our opinion is not modified in respect of this matter. Our report is intended solely for the Board of Directors and Members of **thresholds homes and supports** and the Government agencies that provide funding and should not be used by any other parties.

Responsibility of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the financial reporting provisions of the operating agreements with the Government agencies that provide funding, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

INDEPENDENT AUDITORS' REPORT (CONTINUED)

Auditors' Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Crabtree Mathew Professional Corporation

Cambridge, Ontario
June 23, 2021

Chartered Professional Accountants, authorized to practise public
accounting by the Chartered Professional Accountants of Ontario

THRESHOLDS HOMES AND SUPPORTS

STATEMENT OF OPERATIONS
YEAR ENDED MARCH 31, 2021

	Operating Fund \$	Capital Fund \$	Dunara Capital Fund \$	Replacement Reserve Fund \$	Subsidy Reserve Fund \$	2021 Total \$	2020 Total \$
Revenue							
MOHLTC funding	2,655,533					2,655,533	2,809,327
WWLHIN funding	9,671,555					9,671,555	9,580,565
Settlements payable	(146,548)					(146,548)	(133,908)
Rental revenue	2,242,487					2,242,487	2,097,252
Amortization of deferred contributions related to capital assets (note 5)	57,288	37,920				95,208	95,208
Interest and other income	314,822			26,210		341,032	159,718
Replacement reserve contributions				181,279		181,279	243,103
	14,795,137	37,920		207,489		15,040,546	14,851,265
Expenditure							
Salaries and benefits	7,854,083					7,854,083	6,507,009
Market rent (note 7)	2,592,287					2,592,287	2,474,095
Office supplies	515,632					515,632	232,622
Advertising	2,566					2,566	
Program costs	1,549,021					1,549,021	3,104,933
Professional development	34,106					34,106	40,746
Replacement reserve contribution	181,279					181,279	243,103
Condo fees	4,471					4,471	4,467
Office rent (note 7)	347,339					347,339	272,209
Travel	90,410					90,410	140,461
Insurance	103,213					103,213	41,508
Repairs and maintenance	416,093					416,093	530,528
Telephone and utilities	305,500					305,500	269,168
Property taxes	43,249					43,249	25,582
Mortgage interest	24,194					24,194	4,401
Amortization	117,451	25,080				142,531	134,496
Professional fees	106,349					106,349	255,361
Miscellaneous	68,393					68,393	122,572
Bank and interest	9,749					9,749	11,960
	14,365,385	25,080				14,390,465	14,415,221
Excess of revenue over expenditure before undernoted items	429,752	12,840		207,489		650,081	436,044
Gain on the disposition of property		479,345				479,345	
Wage subsidy	25,000					25,000	
	25,000	479,345				504,345	
Excess of revenue over expenditure for year	454,752	492,185	NIL	207,489	NIL	1,154,426	436,044

The explanatory financial notes form an integral part of these financial statements.

THRESHOLDS HOMES AND SUPPORTS

**STATEMENT OF FUND BALANCES
YEAR ENDED MARCH 31, 2021**

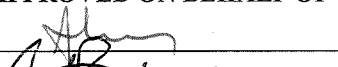
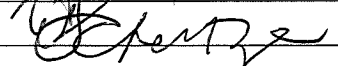
	Operating Fund \$	Capital Fund \$	Dunara Capital Fund \$	Replacement Reserve Fund \$	Subsidy Reserve Fund \$	2021 Total \$	2020 Total \$
Balance, beginning of year	1,243,489	92,446		2,506,262	3,843	3,846,040	3,409,996
Assumption of Capital fund on acquisition of Dunara			1,136,894			1,136,894	
Excess of revenue over expenditure for year	454,752	492,185		207,489		1,154,426	436,044
Balance, end of year	1,698,241	584,631	1,136,894	2,713,751	3,843	6,137,360	3,846,040

THRESHOLDS HOMES AND SUPPORTS

**FINANCIAL POSITION
AS AT MARCH 31, 2021**

	Operating Fund \$	Capital Fund \$	Dunara Capital Fund \$	Replacement Reserve Fund \$	Subsidy Reserve Fund \$	2021 Total \$	2020 Total \$
ASSETS							
Cash	1,911,654	492,177	247,043	2,713,751	3,843	5,368,468	5,209,578
Accounts receivable	385,453					385,453	255,236
Prepaid expenses	143,238					143,238	141,976
Current assets	2,440,345	492,177	247,043	2,713,751	3,843	5,897,159	5,606,790
Capital assets (note 4)	4,686,602	469,535	889,851			6,045,988	2,118,538
	7,126,947	961,712	1,136,894	2,713,751	3,843	11,943,147	7,725,328
LIABILITIES							
Accounts payable (note 3)	1,183,016					1,183,016	1,561,647
Subsidies repayable	629,038					629,038	439,491
Tenant deposits	83,543					83,543	84,187
Deferred revenue	184,236					184,236	243,768
Long-term debt (note 6)	169,027					169,027	162,772
Current liabilities	2,248,860					2,248,860	2,491,865
Deferred revenue	138,681					138,681	138,681
Long-term debt (note 6)	2,358,532					2,358,532	93,820
Deferred contributions related to capital assets (note 5)	682,633	377,081				1,059,714	1,154,922
	5,428,706	377,081				5,805,787	3,879,288
FUND BALANCES							
Externally restricted		584,631	1,136,894	2,713,751	3,843	4,439,119	2,602,551
Unrestricted	1,698,241					1,698,241	1,243,489
	1,698,241	584,631	1,136,894	2,713,751	3,843	6,137,360	3,846,040
	7,126,947	961,712	1,136,894	2,713,751	3,843	11,943,147	7,725,328

APPROVED ON BEHALF OF THE BOARD:

 Director *Andrew Mercer*
 Director *Lynda Schertzer*

The explanatory financial notes form an integral part of these financial statements.

THRESHOLDS HOMES AND SUPPORTS

**STATEMENT OF CASH FLOWS
YEAR ENDED MARCH 31, 2021**

	2021 \$	2020 \$
Cash flows from operating activities:		
Excess of revenue over expenditure for year	1,154,426	436,044
Items not involving cash:		
Amortization	142,531	134,496
Amortization of deferred contributions related to capital assets	(95,208)	(95,208)
Gain on disposal of capital property	(479,345)	
	722,404	475,332
Net change in non-cash working capital balances related to operations		
Accounts receivable	(130,217)	(192,925)
Prepaid expenses	(1,262)	1,442
Accounts payable	(378,631)	735,311
Subsidies repayable	189,547	116,495
Deferred revenue	(59,532)	235,800
Tenant deposits	(644)	(12,822)
	341,665	1,358,633
Cash flows from investment activities:		
Proceeds on disposal of capital assets	525,345	
Additions to capital assets	(4,115,981)	(61,951)
Cash flows from financing activities:		
Repayment of long-term debt	(90,283)	(68,866)
Proceeds from long-term debt	2,361,250	
Addition of capital reserve fund on acquisition	1,136,894	
	3,407,861	(68,866)
Net increase in cash	158,890	1,227,816
Cash, beginning of year	5,209,578	3,981,762
Cash, end of year	5,368,468	5,209,578

1. Nature of Operations

thresholds homes and supports is a charitable organization that provides and facilitates access to a wide range of affordable housing and/or individualized, flexible community support services. The Organization is committed to improving the quality of life of persons experiencing or recovering from mental health issues while respecting the individual's needs, rights and choices.

The Organization was incorporated as a charitable organization without share capital under the Corporations Act of Ontario by letters patent dated December 9, 1980. On May 1, 2020, the Organization amalgamated with Dunara Homes. As the Organization is a charitable organization, it is not taxable for income tax purposes.

2. Summary of Significant Accounting Policies

This summary of the major accounting policies of the Organization is presented in order to assist the reader in evaluating the financial statements contained herein. These policies are in accordance with the terms of the operating agreements with the government agencies that provide funding have been followed consistently in all material respects for the periods covered:

(a) Fund accounting

To ensure observation of restrictions placed on the use of resources available to thresholds homes and supports, the accounts are maintained in accordance with the principles of fund accounting. The resources are classified for accounting and reporting purposes into the following funds which have been established according to their nature and purpose:

The **Operating fund** accounts for the revenue and expenditures related to the operating and administration of thresholds homes and supports.

The **Capital fund**, received capital project funding from the Province of Ontario for the purposes of purchasing and renovating the Garden Street property. The asset and related funds have been recorded under the Capital fund. Certain additional funds raised by the Organization to bridge the gap between the actual cost of the project and the funding received have also been recorded as part of the Capital fund.

The **Dunara Capital fund**, was created through the amalgamation of thresholds homes and supports and Dunara Homes on May 1, 2020. The home at 85 Dean Avenue in Guelph, along with cash, consumers and employees were maintained after the amalgamation. The Dunara Capital fund represents the net assets of Dunara Homes at the time of amalgamation.

The **Replacement reserve fund**, is maintained in accordance with the project operating agreements, which require the Organization to establish a reserve fund for the replacement of capital equipment for all operating projects.

Maximum annual contributions to this reserve fund are determined under the agreements. As further outlined in the agreements, the Organization is required to record interest earned on the balance of such contributions as income in the replacement reserve fund.

Contributions required under the various operating agreements are expensed in the financial statements in accordance with those agreements. Voluntary contributions to the reserve fund are recorded as inter-fund transfers.

The **Subsidy reserve fund**, has set aside certain monies to be used to meet future subsidy requirements for income-tested occupants over and above the maximum government assistance provided.

(b) Revenue recognition

Contributions are recorded using the deferral method under which restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Rental revenue is recognized monthly in accordance with rental agreements. Government wage subsidy is recorded in the period in which the related expenditures are incurred.

2. Summary of Significant Accounting Policies (Continued)

(c) Capital assets

Capital assets include completed rental housing projects which are recorded at cost and include land, buildings and fixtures and equipment.

Costs incurred to modernize or improve existing rental housing projects which have the effect of extending the useful life of the property or increase its value, will be reflected as replacement reserve fund expenses in the year of occurrence.

In 2021, two properties were acquired which were not in use prior to the end of the fiscal year. As such, no amortization on those buildings was recognized in the current year.

(d) Amortization of capital assets

The Organization amortizes capital assets using the following annual rates and methods:

Building and equipment - housing projects	as per housing agreements (generally equal to mortgage principal repaid during the year)
Building and equipment - other	40 years straight-line
Leasehold improvements	12 years straight-line
Office furniture and equipment	7 years straight-line

(e) Deferred revenue

In certain instances, the Organization receives funds from the provincial government and other supporters to offset specific expenses. When these funds are received prior to incurring the related expenses, they are shown as deferred revenue.

(f) Financial instruments

All financial assets and liabilities are recorded at amortized cost less any discovered impairment.

(g) Contributed services and materials

Donations of materials and services are not reflected in these financial statements because of the impracticality of the record keeping and valuation of them.

(h) Use of estimates

Certain services provided by the Organization are funded by grants from the Ministry of Health and Long Term Care. This funding is subject to annual government review subsequent to the Organization's year end through a settlement process whereby certain unspent funds may be requested to be repaid. This process is subject to a certain amount of negotiation and budget reallocations thus the amounts recognized in the accounts for such items are based on management's best information and judgement. The preparation of financial statements requires management to make estimates and assumptions that affect reported assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reported period. Actual results could differ from these estimates.

3. Accounts Payable and Accrued Liabilities

There were no amounts payable with respect to government remittances as of the year end date.

THRESHOLDS HOMES AND SUPPORTS

**EXPLANATORY FINANCIAL NOTES
YEAR ENDED MARCH 31, 2021**

4. Capital Assets	Operating Fund \$	Capital Fund \$	Dunara Capital Fund \$	2021 Total \$	2020 Total \$
Cost					
Land	2,670,505	170,000	186,945	3,027,450	781,572
Building	3,563,278	774,927	747,778	5,085,983	3,337,911
Leasehold improvements	230,601			230,601	230,601
Office furniture and equipment	759,048	58,437		817,485	830,649
	7,223,432	1,003,364	934,723	9,161,519	5,180,733
Accumulated amortization					
Building	1,766,246	475,392	44,872	2,286,510	2,244,059
Leasehold improvements	86,466			86,466	67,254
Office furniture and equipment	684,118	58,437		742,555	750,882
	2,536,830	533,829	44,872	3,115,531	3,062,195
Net Book Value	4,686,602	469,535	889,851	6,045,988	2,118,538

5. Deferred Contributions Related to Capital Assets

Deferred contributions include the unamortized portions of contributions with which the Organization built or renovated certain properties it operates in Waterloo Region. Externally restricted contributions are included in deferred contributions related to capital assets.

Deferred contributions are being amortized on the same basis as the asset to which they relate.

6. Long-Term Debt	2021 \$	2020 \$
2.48% First mortgage repayable in blended monthly instalments of \$1,852, secured by Cambridge property and maturing November 1, 2022	36,496	57,310
5.05% First mortgage repayable in blended monthly instalments of \$2,426, secured by Victoria Street property and maturing November 1, 2021	57,791	84,406
1.04% First mortgage repayable in blended monthly instalments of \$1,888 secured by Madison Avenue property and maturing May 1, 2025	93,321	114,876
2.74% First mortgage repayable in blended monthly instalments of \$6,463 secured by Lawrence Avenue property and maturing December 4, 2025	1,395,027	
2.70% First mortgage repayable in blended monthly instalments of \$4,380 secured by Speedvale Avenue property and maturing October 30, 2025	944,924	
	2,527,559	256,592
Current portion due within one year	169,027	162,772
	2,358,532	93,820

6. Long-Term Debt (Continued)

Principal repayments for the next five years are approximately as follows:

	\$	
2022		169,027
2023		106,581
2024		93,558
2025		95,821
2026		2,062,572
		2,527,559

The above years refer to the Organization's fiscal year, and not the calendar year. The amounts noted in 2026 include the entire liability for the Lawrence and Speedvale properties, assuming they are not refinanced. The mortgages for the Cambridge, Victoria and Madison properties were obtained through Ontario Ministry of Health, and as such, cannot have accelerated payments.

7. Lease Commitment

In October 2015, the Organization entered into a lease arrangement for office space located at 236 Victoria Street North, Kitchener, Ontario. The term of the lease is from May 2016 until September 2028 with annual payments of approximately \$245,000.

In addition, in the normal course of business the Organization enters into term leases for residential properties which are subsequently sublet to clients. These leases are normally for three years and expire at various times throughout the year. Total annual cost for these leases is approximately \$2,500,000.

8. Financial Instruments

The entity is exposed to various risks through its financial instruments. The following analysis provides a measure of the entity's risk exposure and concentrations at the year end date.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The entity is exposed to this risk mainly in respect of its accounts payable, subsidies repayable and long-term debt.

Credit risk

The entity is exposed to credit risk with respect to its accounts receivable. The entity regularly assesses the collectibility of its accounts receivable.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The entity is mainly exposed to interest rate risk.

Interest rate risk

The entity is exposed to interest rate risk on its fixed interest rate financial instruments, which subject the entity to a fair value risk. The entity is exposed to this type of risk as a result of its long-term debt.

9. Uncertainty Regarding COVID-19

As the COVID-19 pandemic continues to impact the economy, it could result in a significant negative impact on the Organization's operations. As of the time of authorization of these financial statements, it is not possible to estimate the length and severity of these developments and their impact on the financial results and operations of the Organization.

10. Litigation

The Organization has made provision in these financial statements for certain matters currently under litigation. Management believes the provision will be adequate to cover any costs related to the litigation but the results of the litigation cannot be determined at this time.

THRESHOLDS HOMES AND SUPPORTS

**SCHEDULE OF OPERATIONS
YEAR ENDED MARCH 31, 2021**

	Health Care \$	Other Programs \$	Bungalows \$	Margaret, Garden, Joseph, Fergus \$	Victoria, Cambridge, Madison \$	Rent Supplement \$	2021 Total \$	2020 Total \$
Revenue								
MOHLTC funding		1,159,498		3,200	168,438	1,324,397	2,655,533	2,809,327
WWLHIN funding	9,671,555						9,671,555	9,580,565
Settlements payable	(189,548)					43,000	(146,548)	(133,908)
Rental revenue	179,792	301,734	49,380	218,834	141,354	1,351,393	2,242,487	2,097,252
Interest and other income	197,932	116,651				239	314,822	128,150
Amortization of deferred contributions related to capital assets (note 5)	30,468			26,820			57,288	57,288
	9,890,199	1,577,883	49,380	248,854	309,792	2,719,029	14,795,137	14,538,674
Expenditure								
Salaries and benefits	7,569,446	284,637					7,854,083	6,507,009
Market rent (note 7)	121,267					2,471,020	2,592,287	2,474,095
Office supplies	407,659	81,089		955	25,929		515,632	232,622
Advertising	2,566						2,566	
Program costs	437,768	1,111,253					1,549,021	3,104,933
Professional development	34,106						34,106	40,746
Replacement reserve contribution			3,600	44,598	133,081		181,279	243,103
Condo fees				4,471			4,471	4,467
Office rent (note 7)	347,339						347,339	272,209
Travel	89,283	1,127					90,410	140,461
Insurance	103,213						103,213	41,508
Repairs and maintenance	158,988		18,098	113,273	70,130	55,604	416,093	530,528
Telephone and utilities	117,017	3,900	12,250	47,612	38,571	86,150	305,500	269,168
Property taxes	18,472		15,108		9,669		43,249	25,582
Mortgage interest	19,989				4,205		24,194	4,401
Amortization	62,460			26,784	28,207		117,451	109,416
Professional fees	121,731		(23,944)			8,562	106,349	255,361
Miscellaneous	42,038	20,529				5,826	68,393	122,572
Bank and interest	9,749						9,749	11,960
	9,663,091	1,502,535	25,112	237,693	309,792	2,627,162	14,365,385	14,390,141
Excess of revenue over expenditure before undernoted item								
	227,108	75,348	24,268	11,161		91,867	429,752	148,533
Wage subsidy	24,105	895					25,000	
Excess of revenue over expenditure for year								
	251,213	76,243	24,268	11,161	NIL	91,867	454,752	148,533

THRESHOLDS HOMES AND SUPPORTS

**MARGARET, GARDEN, JOSEPH AND FERGUS
YEAR ENDED MARCH 31, 2021**

	Margaret Condos \$	Garden Street \$	Joseph Street \$	Fergus Avenue \$	2021 Total \$	2020 Total \$
Revenue						
MOHLTC funding		3,200			3,200	3,200
Rental revenue	18,991	117,471	36,420	45,952	218,834	215,426
Amortization of deferred contributions related to capital assets (note 5)	24,000		2,820		26,820	26,820
	42,991	120,671	39,240	45,952	248,854	245,446
Expenditure						
Office supplies		93	740	122	955	585
Replacement reserve contribution		34,049	3,600	6,949	44,598	68,118
Condo fees	4,471				4,471	4,467
Repairs and maintenance	663	63,713	23,041	25,856	113,273	87,144
Telephone and utilities	4,188	22,816	9,539	11,069	47,612	42,001
Amortization	19,368		5,460	1,956	26,784	26,784
Miscellaneous						62
	28,690	120,671	42,380	45,952	237,693	229,161
Excess (deficiency) of revenue over expenditure for year	14,301	NIL	(3,140)	NIL	11,161	16,285

THRESHOLDS HOMES AND SUPPORTS

**VICTORIA, CAMBRIDGE, MADISON
YEAR ENDED MARCH 31, 2021**

	Victoria Street \$	Cambridge Colborne \$	Madison Avenue \$	2021 Total \$	2020 Total \$
Revenue					
MOHLTC funding	56,146	56,146	56,146	168,438	243,840
Rental revenue	65,252	32,885	43,217	141,354	144,436
Interest and other income					1,064
	121,398	89,031	99,363	309,792	389,340
Expenditure					
Office supplies	1,615	1,293	23,021	25,929	5,279
Replacement reserve contribution	47,687	45,355	40,039	133,081	170,185
Repairs and maintenance	27,087	23,880	19,163	70,130	103,272
Telephone and utilities	18,991	11,926	7,654	38,571	35,316
Property taxes	9,669			9,669	12,820
Mortgage interest	1,579	1,414	1,212	4,205	4,401
Amortization	14,769	5,163	8,275	28,207	50,088
Professional fees					351
Miscellaneous					489
	121,397	89,031	99,364	309,792	382,201
Excess (deficiency) of revenue over expenditure for year	1	NIL	(1)	NIL	7,139

THRESHOLDS HOMES AND SUPPORTS

**RENT SUPPLEMENT
YEAR ENDED MARCH 31, 2021**

	Homelessness Phase 2 \$	Service Enhancement \$	Addictions \$	2021 Total \$	2020 Total \$
Revenue					
MOHLTC funding	1,142,726	52,490	129,181	1,324,397	1,333,951
MOHLTC settlements payable	43,000			43,000	
Rental revenue	1,087,644	155,624	108,125	1,351,393	1,375,222
Interest and other income	159		80	239	2,092
	2,273,529	208,114	237,386	2,719,029	2,711,265
Expenditure					
Market rent (note 7)	2,098,117	187,725	185,178	2,471,020	2,474,095
Repairs and maintenance	50,016	3,392	2,196	55,604	174,047
Telephone and utilities	64,285	14,478	7,387	86,150	83,422
Professional fees	5,659	848	2,055	8,562	21,756
Miscellaneous	5,826			5,826	13,423
	2,223,903	206,443	196,816	2,627,162	2,766,743
Excess (deficiency) of revenue over expenditure for year	49,626	1,671	40,570	91,867	(55,478)

THRESHOLDS HOMES AND SUPPORTS

**SCHEDULE OF REPLACEMENT RESERVE BALANCES
YEAR ENDED MARCH 31, 2021**

	Joseph \$	Fergus \$	Colborne \$	Victoria \$	Madison \$	Bungalows \$	Garden \$	Sheldon \$	2021 Total \$
Beginning balance	202,617	141,049	281,763	465,351	359,756	322,874	694,597	38,255	2,506,262
Revenue									
Interest/rebates earned	2,119	1,475	2,947	4,866	3,762	3,377	7,264	400	26,210
Contribution from operations	3,600	6,949	45,355	47,687	40,039	3,600	34,049		181,279
Excess of revenue over expenditure	5,719	8,424	48,302	52,553	43,801	6,977	41,313	400	207,489
Ending balance	208,336	149,473	330,065	517,904	403,557	329,851	735,910	38,655	2,713,751